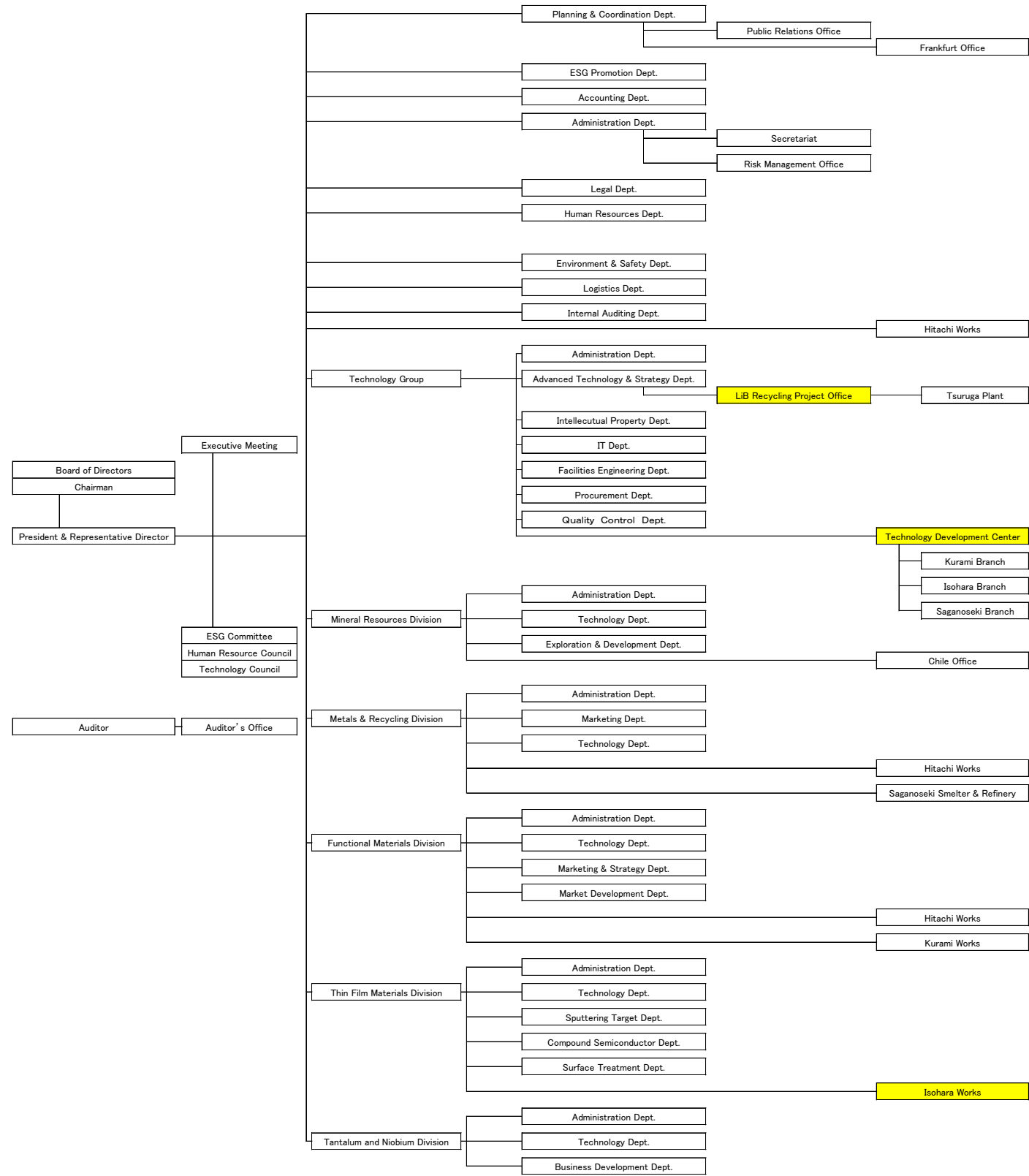
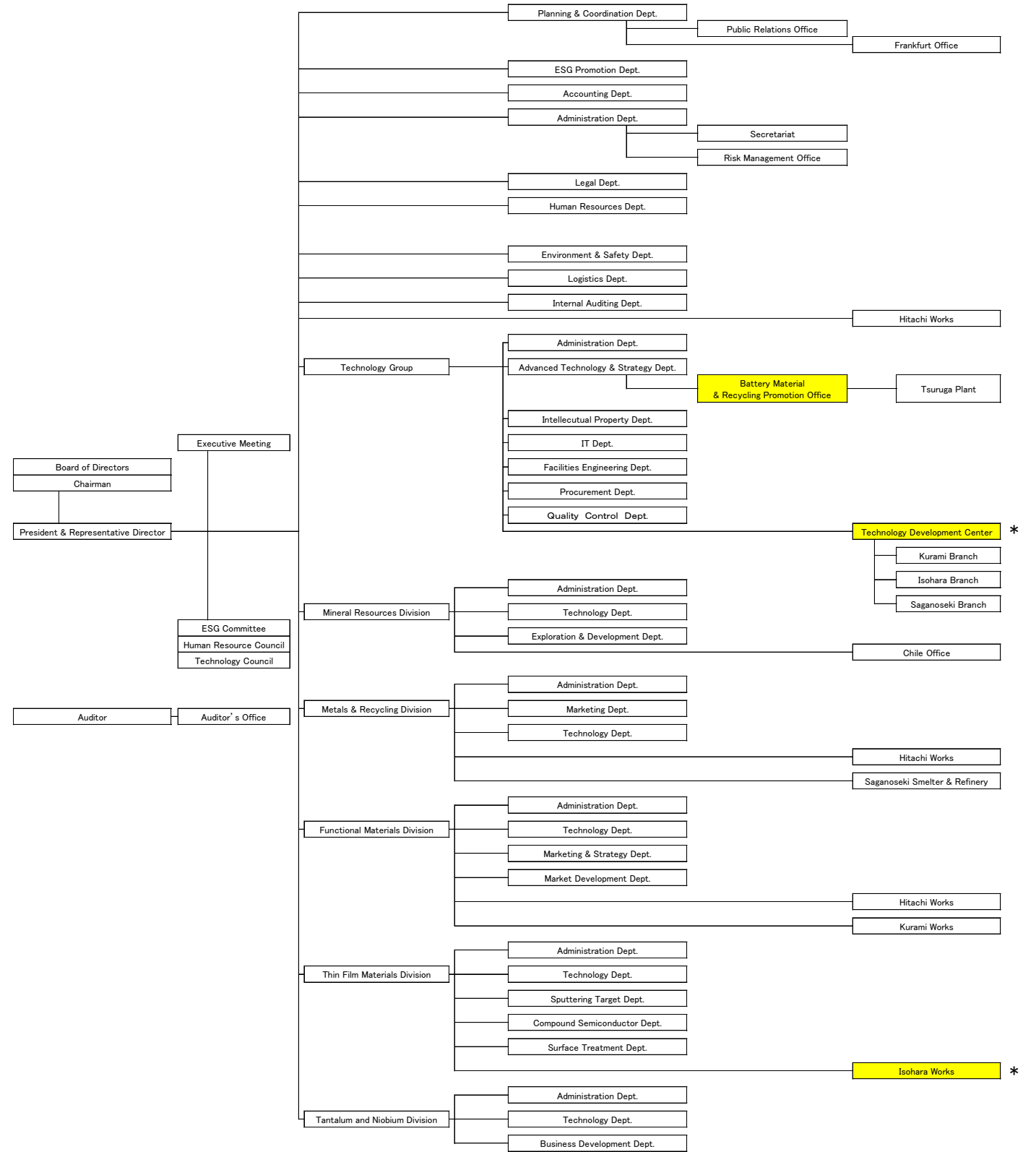


Organization Structure (as of July 5, 2021)



Organization Structure (as of August 1, 2021)



*Development of materials for solid-state batteries carried out at the Isohara Works Product Development Center will also be transferred to the Technology Development Center and the Battery Materials Group will be established within the Technology Development Center.